NOTICE OF REGULAR MEETING OF THE EXECUTIVE COMMITTEE
OF NEW YORK CITY ECONOMIC DEVELOPMENT CORPORATION
November 10, 2026

A regular meeting of the Executive Committee of the Board of Directors of New York City Economic Development Corporation ("NYCEDC") will be held at 9:00 a.m. on Tuesday, November 10, 2026, in Conference Center A/B, on the 14th Floor at the offices of NYCEDC at One Liberty Plaza, New York, New York. The agenda for the meeting is as follows:

I. Approval of Minutes of the September 30, 2026 Regular Meeting of the Executive Committee

II. Contracts and Other Matters

- Staten Island Teleport Industrial Park Campus ("Teleport Campus"): Architectural Services
- Bridge to Blue Highways Program
- Modifications to Previous Authorizations:
  - NYC Ferry – Petroleum Free Renewable Diesel
  - Sunset Park Special Purpose Project Fund Administrator
  - Orchard Beach Pavilion
  - Tech Innovation for Waterfront Mapping
- Funding Agreements
- WFMMS Database Upgrades Services

III. Such other business as may properly come before the meeting

New York, New York
Dated: November 5, 2026

Mark Silversmith
Assistant Secretary

LDCMT-26-15581

NYC / EDC

MEETING OF
THE EXECUTIVE COMMITTEE
OF
NEW YORK CITY ECONOMIC DEVELOPMENT CORPORATION
November 10, 2026

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DEFINITIONS

Apple ……..	Apple Industrial Development Corp.
Armand …….	Armand Corporation d/b/a Armand of New York
BAT …….	Brooklyn Army Terminal
Bovis ……..	Bovis Lend Lease LMB, Inc.
CDBG …….	Federal Community Development Block Grant
CDBG-DR Funds ……..	Federal Community Development Block Grant-Disaster Recovery Program funds
CEQR ……..	City Environmental Quality Review process
City DEP …….	New York City Department of Environmental Protection
City DOT …….	New York City Department of Transportation
City Parks ……	New York City Department of Parks and Recreation
City Planning ……..	New York City Department of City Planning or City Planning Commission
CM ……..	A construction manager
CM Contract ……..	A construction management contract
DCAS …….	New York City Department of Citywide Administrative Services
EIS ……..	Environmental Impact Statement
ESD ……. …	New York State Urban Development Corporation d/b/a Empire State Development
FEMA ……..	Federal Emergency Management Agency
FM ……	A facilities manager
FM/CM Contract ……	A facilities management/construction management contract
Funding Source Agreement ……..	Any agreement necessary to obtain funds for the Project, including IDA Agreements
Gilbane……	Gilbane Building Company
HDC ……	New York City Housing Development Corporation
HPD ……	New York City Department of Housing Preservation and Development
Hunter Roberts …….	Hunter Roberts Construction Group, L.L.C.
IDA ……..	New York City Industrial Development Agency
IDA Agreement ……..	Agreement with IDA pursuant to which IDA retains NYCEDC to accomplish all or part of the Project and reimburses NYCEDC for the costs of the work
LiRo …….	LiRo Program and Construction Management, PE P.C.
LMDC ……..	Lower Manhattan Development Corporation
McKissack ……..	The McKissack Group, Inc. d/b/a McKissack & McKissack
MOU ……	A memorandum of understanding

NYCEDC …….	New York City Economic Development Corporation, survivor of a November 1, 2012 merger of a local development corporation (the "LDC") named New York Economic Development Corporation with and into New York City Economic Growth Corporation. References to NYCEDC prior to such merger are references to the LDC.
NYCHA …….	New York City Housing Authority
NYCLDC …….	New York City Land Development Corporation
Noble Strategy ……...	Noble Strategy NY Inc.
OMB ……	New York City Office of Management and Budget
Port Authority ……	The Port Authority of New York and New Jersey
RFP ……	Request for Proposals
Sanitation ……..	New York City Department of Sanitation
SBS …….	New York City Department of Small Business Services
SEMO …….	New York State Emergency Management Office
SEQR ……..	State Environmental Quality Review process
Skanska …….	Skanska USA Building Inc.
State DEC ……..	New York State Department of Environmental Conservation
State DOS …….	New York State Department of State
State DOT ……..	New York State Department of Transportation
State Parks ……	New York State Office of Parks, Recreation and Historic Preservation
Tishman …….	Tishman Construction Corporation of New York
Turner …….	Turner Construction Company
ULURP …….	Uniform Land Use Review Procedure

MINUTES OF THE REGULAR MEETING
OF THE EXECUTIVE COMMITTEE
OF
NEW YORK CITY ECONOMIC DEVELOPMENT CORPORATION
September 30, 2026

A regular meeting of the Executive Committee (the "Committee") of the Board of Directors (the "Board") of New York City Economic Development Corporation ("NYCEDC") was held, pursuant to notice by an Assistant Secretary, on Wednesday, September 30, 2026, in Conference Center A/B, on the 14th Floor at the offices of NYCEDC at One Liberty Plaza, New York, New York.

The following members of the Executive Committee were present:

Paula Roy Carethers
Eric Clement
Nse Esema (as alternate for Julie Su)
William Floyd
Lina Khan
James McSpiritt
Patrick J. O'Sullivan, Jr.
Anthony Shorris
Elizabeth Velez
Betty Woo

Members of NYCEDC staff, the press and the public also were present.

The meeting was called to order by Lina Khan, Chairperson of NYCEDC, at 10:24 a.m. Mark Silversmith, a Special Counsel and Assistant Secretary of NYCEDC, served as secretary of the duly constituted meeting, at which a quorum was present.

1. Approval of the Minutes of the August 4, 2026 Regular Meeting of the Executive Committee

There were no questions or comments with respect to the minutes of the August 4, 2026 regular meeting of the Executive Committee, as submitted. A motion to approve such minutes, as submitted, was made, seconded and unanimously adopted.

2. Contracts and Other Matters

The following contracts, ratifications, authorizations, expenditures and matters were then presented to the Executive Committee for approval. (Attached hereto as Attachment 1 is a definition sheet that contains the definitions of certain frequently used terms that may be contained in the Exhibits attached hereto.)

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(a) N.Y.C. Groceries Branding and Design Consultant

At this time, Michelle Villar, a Senior Vice President of NYCEDC, presented a proposal for (i) ratification and authorization of NYCEDC entering into a consultant contract, and possibly amendments thereto, with Gander Inc., a branding and graphic design studio based in Brooklyn, to provide brand development services, including brand research and strategy, visual identity development, and design application, for the N.Y.C. Groceries initiative, an NYCEDC-managed initiative aimed at reducing the cost of everyday groceries and household staples, strengthening neighborhood food access, and demonstrating a new role for public sector leadership in food affordability and (ii) any needed agreement(s) necessary to obtain funds ("Funding Source Agreements") related to this work, all on substantially the terms set forth in Exhibit A hereto.

A motion was made to ratify and authorize the matters set forth for ratification and authorization in the Proposed Resolution section of Exhibit A hereto. Such motion was seconded and approved. Ms. Khan abstained from voting on this matter.

(b) On-Call General Contractor Services for Maintenance, Repair, and Emergencies at Various Waterfront and Upland Sites

At this time, Surge Zherebchuk, an Assistant Vice President of NYCEDC, and Julian Rifai, a Vice President of NYCEDC, presented a proposal for (i) on-call general contractor contracts with Empire Construction & Property Management Group, Inc., Phoenix Marine Co. DE, LLC, Trevcon Construction Company, LLC, and Reicon Group, LLC ("Reicon") (collectively, the "General Contractors") for on-call general contractor services, including maintenance, repair and emergency services, at a variety of waterfront and related upland sites, citywide (collectively, the "General Contractor Contracts"), and (ii) any needed Funding Source Agreements related to services under the General Contractor Contracts, all on substantially the terms set forth in Exhibit B hereto.

In answer to a question from Ms. Velez, Mr. Rifai stated that NYCEDC chose the four contractors for the retainers pursuant to a public request for proposals ("RFP"), and targeted RFPs for services for tasks would be solicited from only these four General Contractors. Mr. Rifai also stated that it was anticipated that for assignments NYCEDC would issue mini-RFPs to the four General Contractors. For emergencies, NYCEDC may assign projects on a sole source basis. NYCEDC anticipated doing mini-RFPs for the bulk of assignments. In answer to a question from Mr. McSpiritt, Mr. Rifai explained that historically NYCEDC had used construction managers for this type of work but it was a longer and more involved process to solicit them, that NYCEDC had general contractors under retainers capable of doing waterfront work but it was not their expertise and waterfront work was uniquely qualified work, and that NYCEDC therefore felt that it would benefit the process and the project assignments to have separate retainers for this particular work. He added that in the past NYCEDC had retained Reicon to perform some of this type of work, but that such contract with Reicon was more oriented towards ferry landings maintenance, whereas this proposal was for general waterfront work. In answer to a question from Mr. Clement, Mr. Zherebchuk stated that it was likely that the largest source of funds for this work would be NYCEDC

programmatic budget funds because it was largely for repairs to NYCEDC assets, and that the next most used funding source likely would be City Capital Budget funds.

A motion was made to authorize the matters set forth for authorization in the Proposed Resolution section of Exhibit B hereto. Such motion was seconded and approved. Ms. Khan abstained from voting on this matter.

3. Other Contracts and Matters

The following contracts, authorizations, expenditures and matters were then presented to the Executive Committee for authorization and ratification after a brief summary of those matters by Jamie Horton, an Executive Vice President of NYCEDC.

(a) Funding Agreements

(i) Proposed funding agreements with (1) An Claidheamh Soluis, Inc. d/b/a Irish Arts Center, (2) Hispanic Federation, Inc., and (3) Greater Jamaica Development Corporation, or affiliates, and (ii) any needed Funding Source Agreements for these projects, all on substantially the terms set forth in Exhibit C hereto.

(b) Public Education Campaign Services for Proposed Charter Revisions

(i) A consultant contract, and possibly amendments thereto, with Middle Seat Consulting LLC, a full-service media and fundraising firm for progressive causes and candidates, to provide public education campaign services, including designing and undertaking ad buys across multiple types of media, to maximize public awareness of the ballot items being proposed for the November ballot by the Commission on Government Efficiency, a New York City Charter revision commission tasked with making the government of the City of New York (the "City") work better for New Yorkers, and (ii) any needed Funding Source Agreements related to these project services, on substantially the terms set forth in Exhibit D hereto.

(c) Modifications to Previous Authorizations – NYC Small Business Resource Network Program

(i) A proposed amendment to a contract with Brooklyn Alliance, Inc. (the "BA Contract") for the provision of business support services to small businesses and restaurants within the existing NYC Small Business Resource Network program, to provide additional funds for additional project services, and to provide for an extension of the BA Contract to June 30, 2028, and (ii) any necessary agreements (including any needed Funding Source Agreements) related to this project work, on substantially the terms set forth in Exhibit E hereto.

(d) Modifications to Previous Authorizations – Brooklyn Marine Terminal Project Planning, Environmental Review and Community Engagement

(i) Proposed modifications with respect to previous approvals for a consultant contract with each of (1) Buro Happold Consulting Engineers, P.C. (the "Planning

Consultant") for planning consultant services, (2) AKRF, Inc. (the "Environmental Review Consultant") for environmental review consultant services, and (3) Claire Weisz Architects LLP (the "Community Engagement Consultant") for community engagement consultant services, for the Brooklyn Marine Terminal project (collectively, the "Project Planning Contracts"), to provide for additional funds for the Project Planning Contracts, which additional funds will be used primarily for (1) additional Planning Consultant services (as modified), and (2) additional Environmental Review Consultant services (as modified), and (ii) any necessary agreements (including any needed Funding Source Agreements) related to this project work, all on substantially the terms set forth in Exhibit E hereto.

(e) Modifications to Previous Authorizations – DutchX Logistics Training Academy

(i) Proposed modifications with respect to previous authorization of an NYCEDC grant agreement (the "Grant Agreement") to support the launch of a new green Logistics Training Academy to advance workforce development opportunities that are anticipated to primarily benefit the Red Hook, Brooklyn community, to provide that the Grant Agreement will be entered into with Dutch Express Logistics, LLC ("DutchX") instead of with BIJBIJ LLC, a subsidiary of DutchX, and (ii) any necessary agreements (Including any needed Funding Source Agreements) related to this project, on substantially the terms set forth in Exhibit E hereto.

(f) Modifications to Previous Authorizations – Sunset Park Economic Mobility Network

(i) Proposed modifications with respect to a services contract (the "SBIDC Contract") with Southwest Brooklyn Industrial Development Corporation ("SBIDC") for SBIDC to develop and manage the Economic Mobility Network (the "Network") for Sunset Park, Brooklyn, the goal of which Network is to identify and implement a slate of priority workforce development projects that will aim to (1) expand local resident employment at properties and projects overseen by NYCEDC, (2) expand local resident training for NYCEDC innovation industries (Green Economy, Life Sciences and Tech and Creative), (3) expand local internships and apprenticeships at NYCEDC properties and projects, and (4) expand local youth awareness of NYCEDC innovation industries, to increase the amount of the SBIDC Contract to provide funds for launching a Clean Energy Internship program to be undertaken primarily through a subcontract with Los Angeles Cleantech Incubator, a partner organization of the Sunset Park Economic Mobility Network, which program aims to fund approximately 7-10 internships with cleantech startups operating at BATWorks, and (ii) any necessary agreements (including any needed Funding Source Agreements) related to this project work, all on substantially the terms set forth in Exhibit E hereto.

(g) Modifications to Previous Authorizations – Design Engineering Services for Ollis-Class Compatible Flex Barges

(i) Proposed modifications with respect to a contract with M & N Engineering, D.P.C. f/k/a M & N Engineering, P.C. for design engineering services to support the

construction of two Ollis-Class compatible flex barges and necessary appurtenances, to provide for additional funds needed principally for additional bid phase support and construction administration services based on an extended project timeline, including services related to meeting participation, submittal and Request for Information reviews and site visits, and (ii) any necessary agreements (Including any needed Funding Source Agreements) related to this project work, on substantially the terms set forth in Exhibit E hereto.

(h) Modifications to Previous Authorizations – Homeport Pier and Substation

(i) A proposed amendment to the contract with AECOM USA, Inc. (the "AECOM Contract") for construction management ("CM") and related services (including pre-construction, construction and post-construction services) for rehabilitating and improving the resiliency of the Homeport Pier and Substation in Staten Island and for other improvements thereat, to provide additional funds for additional project work and costs, including additional pier underdeck repairs, expanded plumbing services to the pier required by the New York City Fire Department and the City's Department of Environmental Protection, WiFi service for pier operations, and repair of a damaged high mast light pole, and to provide that any funds authorized for any other Homeport Pier and Substation Project contract that are not needed for that contract may be used for any work under the AECOM Contract, and (ii) any necessary agreements (including any needed Funding Source Agreements) related to this project work, all on substantially the terms set forth in Exhibit E hereto.

(i) Modifications to Previous Authorizations – Pursuit Emerging Tech Hub

(i) Proposed modifications with regard to the grant agreement (the "Grant Agreement") with Pursuit Transformation Company Inc. ("Pursuit") for funding capital improvement work related to Pursuit's build-to-suit renovation of space for an emerging technology hub known as the Pursuit Emerging Tech Hub (the "Hub"), and for supporting future lease payments and programmatic support for the Hub, to provide for (1) change of the project site address to 28-07 Jackson Avenue, also known as Three Jackson Avenue, 14th and 15th floors, Long Island City, New York, (2) modification of the name of the Hub/project to the "AI Jobs Institute", (3) removal of the Minority and Women-owned Business Enterprise ("M/WBE") Participation Goal, since all funds provided under the Grant Agreement are anticipated to be used directly by Pursuit, a workforce development nonprofit, for Hub operations and programming, and (4) modification of the anticipated use of funds provided under the Grant Agreement (as detailed in Exhibit E hereto), and (ii) any necessary agreements (including any needed Funding Source Agreements) related to this project, all on substantially the terms set forth in Exhibit E hereto.

(j) Modifications to Previous Authorizations – Venable LLP Legal Retainer

(i) Proposed modifications with regard to a legal retainer agreement with Venable LLP ("Venable") for the provision of legal services to NYCEDC by Venable in connection

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with an assignment by The Port Authority of New York and New Jersey (the "Port Authority") of its master lease with the City for the Teleport Industrial Park (the "Industrial Park") to NYCEDC in order for NYCEDC to take over the operation of the Industrial Park, through a series of transactions, including services with regard to the drafting, negotiation, execution and closing of the lease assignment for the Industrial Park, as well as ancillary documents, and possible legal services with regard to related matters as they may arise, to provide additional funds for the legal retainer agreement with Venable for additional project services, and (ii) any necessary agreements (including any needed Funding Source Agreements) related to this project work, on substantially the terms set forth in Exhibit E hereto.

In answer to a question from Mr. McSpiritt, Eric Gardiner, a Vice President of NYCEDC, explained that there had been fairly aggressive negotiations with the Port Authority, which had retained outside counsel, over the last five months on this transaction, that NYCEDC was hoping to have a clean term sheet in the coming week, and that the parties would then proceed to final documentation. Mr. Gardiner added that the proposed additional funds were expected to cover the amount needed to paper the deal.

(k) Special Inspection Retainers

(i) A proposed separate contract with each of SOCOTEC Engineering, Inc., Bureau Veritas North America, Inc., and Crosscheck Inspection Services LLC, including any necessary amendments thereto, for the provision of on-call special inspections and related services for various NYCEDC projects, and (ii) any needed Funding Source Agreements related to these project services, on substantially the terms set forth in Exhibit F hereto.

(l) WFMMS Database Management Services

A proposed consultant contract with VHB Engineering for up to $749,500 of NYCEDC programmatic budget funds and City Tax Levy funds. VHB will upgrade NYCEDC's waterfront facilities maintenance management system ("WFMMS"), the database used for inspection and maintenance of City waterfront assets. The work runs in phases from discovery and designs for development, testing, deployment and post-launch support. This contract was procured through a request for proposals and has no M/WBE goal.

(m) Legal Retainer: Land Use and Zoning Matters for SPARC Project

A proposed legal retainer agreement with Goldman Harris II LLC ("Goldman") for the provision of legal services by Goldman in connection with land use and zoning matters related to the Science Park & Research Campus (SPARC) Kips Bay Project, on substantially the terms set forth in Exhibit G hereto.

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(n) Audit Services: Compliance with Revenue Sharing, Participation, and Other Payment Provisions

A proposed contract, and possibly amendments thereto, with each of EFPR Group, CPAs, PLLC and Susan H. Nadler, CPA, PLLC to provide for audit services primarily related to the review of compliance with revenue sharing, participation, and other payment provisions and similar provisions under select leases, contracts of sale, management agreements, operating agreements, and similar and related agreements that NYCEDC administers or with which NYCEDC is otherwise involved, on substantially the terms set forth in Exhibit H hereto.

Approval of Section 3 Contracts and Matters

A motion then was made to authorize and ratify the matters set forth for authorization and ratification in the Proposed Resolution sections of Exhibits C – H hereto and the proposed contract described in Section 3(l). Such motion was seconded and approved. Ms. Khan abstained from voting on the matters in the items set forth in Sections 3(a) – (n) hereto. Ms. Velez recused herself from voting on the proposed funding agreement with Hispanic Federation, Inc., or an affiliate, in the item set forth in Section 3(a) hereto.

4. Approvals

With respect to the items set forth in Sections 2(a) – (b) and 3(a) – (n) above, it was understood that authorization, ratification and approval of such matters included authorization for the President and other empowered officers to execute the necessary legal instruments, and for the President and other empowered officers to take such further actions as are or were necessary, desirable or required, to implement such matters on substantially the terms described above.

5. Adjournment

There being no further business to come before the meeting, pursuant to a motion made, seconded and unanimously approved the Executive Committee meeting was adjourned at 10:49 a.m.

_____
Assistant Secretary

Dated: _____
New York, New York

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ATTACHMENT 1

DEFINITIONS

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State DOT ……..	New York State Department of Transportation
State Parks ……	New York State Office of Parks, Recreation and Historic Preservation
Tishman …….	Tishman Construction Corporation of New York
Turner ……	Turner Construction Company
ULURP ……	Uniform Land Use Review Procedure

EXHIBIT A

N.Y.C GROCERIES BRANDING AND DESIGN SERVICES
Executive Committee Meeting
September 30, 2026

Project Description:	In April 2026, New York City Mayor Zohran Mamdani announced the N.Y.C. Groceries initiative to bring down the cost of everyday groceries and household staples, strengthen neighborhood food access, and demonstrate a new role for public sector leadership in food affordability. A fresh, vibrant brand identity is essential to successfully bring these stores to market, communicate the unique value proposition, and achieve widespread adoption amongst New Yorkers. These brand parameters will also serve as critical inputs for the physical makeup of the stores themselves, guiding everything from materials to signage, lighting, products, merchandise, and customer experience. NYCEDC has retained a consultant to assist NYCEDC and the Mayor's Office by providing brand development services, including brand research and strategy, visual identity development, and design application. Initial brand development work will take place fall 2026, with ongoing collaboration with architecture and engineering firms ongoing through 2029.
Borough:	Citywide
Type of Contracts:	Consultant contract
Amount to be Ratified:	Up to $1,000,000
Type of Funds:	NYCEDC programmatic budget funds
Procurement Method:	Public RFP
M/WBE Goal:	30%

Agreements to be Ratified:

- A consultant contract, and possibly amendments thereto (the "Consultant Contract"), with Gander Inc. (the "Consultant"), a branding and graphic design studio based in Brooklyn, to provide services substantially as described herein
- Any needed Funding Source Agreements

Scopes of Work: Pursuant to the Consultant Contract, the Consultant is anticipated to provide services including:

- **Brand Research, Strategy, and Concepting –** Conduct desktop research and bespoke focus group interviews to uncover audience insights that can elevate the brand positioning of N.Y.C. Groceries, including studying historically significant brands and logos related to the City of New York, developing psychographic profiles of New York grocery shoppers and household decision makers and analyzing the competitive landscape to determine potential barriers to market entry.
- **Visual Identity and Design Application –** Provide concepts brand name, logo (primary, secondary, icon), typography system, color palette, tagline(s). Establish guidelines and mockups for in-store and exterior environmental branding applications, including but not limited to: exterior store signage, palette of surface finishes, lighting (color, reflection, contrast), brand-aligned displays or kiosks, window vinyl graphics, wayfinding posters, aisle signage, category headers, promotional banners, price labels, product private labeling, employee identification (uniforms, aprons, or name tags), digital signage, branded materials and promotional merchandise.
- **Architecture and Engineering Collaboration** – Participate with NYCEDC in a brand deployment review for each store during design development phases, including mid fitout and prefabrication.

Proposed Resolution: To ratify and authorize the President and any empowered officer entering into the Consultant Contract and any needed Funding Source Agreements, substantially as described herein

Relevant Staff: Michelle Villar, Senior Vice President, Marketing
Stephen Rossi, Assistant Vice President, Marketing
James Higgins, Senior Counsel, Legal

Project Code: 11639

EXHIBIT B

ON-CALL GENERAL CONTRACTOR SERVICES FOR MAINTENANCE, REPAIR, AND EMERGENCIES AT VARIOUS WATERFRONT AND UPLAND SITES
Executive Committee Meeting
September 30, 2026

Project Description:	On-call general contractor services, including maintenance, repair and emergency services, at various waterfront and related upland sites, Citywide. Anticipated work consists of a variety of repair, renovation, and construction projects, encompassing a variety of primarily waterfront project scenarios.
Borough:	Citywide
Types of Contract:	General contractor contracts and any needed Funding Source Agreements
Amount to be Approved:	Up to $120,000,000 in the aggregate
Types of Funds:	NYCEDC programmatic budget funds, City Capital Budget funds, City Tax Levy funds, and any other available funding sources
Procurement Method:	Competitive sealed proposals
M/WBE Goal:	30% (Note:Empire Construction & Property Management Group, Inc. is a City-certified M/WBE)
Agreements to be Approved:	General contractor contracts with (1) Empire Construction & Property Management Group, Inc.; (2) Phoenix Marine Co.DE, LLC; (3) Trevcon Construction Company, LLC; and (4) Reicon Group, LLC (collectively, the “General Contractors”) for general contractor services and any necessary amendments thereto (collectively, the “General Contractor Contracts”) and any needed Funding Source Agreements. Certain services may be subcontracted.

Scope of Work: The General Contractors will perform projects oriented around maintenance, repairs, renovations, overhauls, and/or upgrades to various waterfront and adjacent building and land structures maintained, managed, overseen or leased by NYCEDC or to assist City and other governmental and quasi -governmental entities with other similar properties. Structure types may include, without limitation, piers, wharves, bulkheads, bridge piers, bridge/pier protection cells, ferry landing structures, and stone revetments, including the following components: piles (wood, concrete, steel, concrete, and/or concrete-filled steel), pile caps, beams, fenders and walers, decking, gravity walls, timber, vinyl or steel-sheet pile bulkheads, relieving platforms, cribbing, spalled concrete surfaces, cathodic protection, and stormwater outfalls.

Waterfront/maritime construction services shall include services to accomplish the maintenance, repairs, renovations, overhauls, and/or upgrades to the above-described structures and related properties, and may include, without limitation, any in-water, over-water, or water-adjacent work such as pile driving, pile restoration, pile relocation, caisson drilling, seawall installation, seawall repair, dredging, cofferdam installation, cofferdam repair, installation of rip rap and/or other stone revetment systems, bulkhead installation and repair, excavation, and welding, dock installation and repair, ramp installation and repair, barge installation and repair, pier installation and repair, anchorage installation and repair, gangway installation and repair, including any ancillary work required to complete such projects, including but not limited to electrical work, railings, paving, landscaping, bench and other park or pier amenity installation or renovation, and associated cleaning work, as applicable

Waterfront and upland services may also include but not be limited to demolition, site preparations, cleanup, excavation, and underpinning; masonry and concrete work on sidewalks, spalling, and soundings; thermal and moisture protection associated with roofing, waterproofing, and spray foam insulation; structural steel and architectural metal work; installation and repair of fences and gates; scaffolding work, including renovation, and associated cleaning work, as applicable sidewalk sheds/bridging, entire or partial building façade repair or installation, and swing/suspended scaffolding; rough and finish carpentry; structural, miscellaneous, and ornamental ironwork; door and window repairs and installation, including miscellaneous glazing; railroad track inspections and repairs; application of various finishes, like sheetrock, sprung vinyl flooring, stone and tile, painting and millwork; installation of temporary utilities, site logistics, and sidewalk sheds; tenant improvements/build-out; surveying, as required for construction work; blacktop and roadway repair; and any additional or related work that NYCEDC determines is necessary. Upland services, while not anticipated to comprise a significant portion of assigned work, may be awarded under the General Contractor Contracts and would almost exclusively take place on properties adjacent to waterfront sites and structures.

Proposed Resolution: To authorize the President and any empowered officer to enter into General Contractor Contracts and any needed Funding Source Agreements, substantially as described herein

Relevant Staff: Surge Zherebchuk, Assistant Vice President, Asset Management Design and Construction
Gregory Dixon, Vice President, Asset Management Design and Construction
Julia Melzer, Senior Vice President, Asset Management Design and Construction
Julian Rifai, Vice President, Asset Management Property Operations
Emily De Vito, Senior Vice President, Asset Management Property Operations
Michael Barone, Senior Counsel, Legal

Project Code: 11771

EXHIBIT C

FUNDING AGREEMENTS
Executive Committee Meeting
September 30, 2026

Proposed Resolution: To authorize the President and any empowered officer to enter into funding agreements that have been procured on a sole source basis, substantially as described herein, and any needed Funding Source Agreements.

Contractor Name and Description, and Agreement/Amendment (the agreement may be with the named contractor or an affiliate of the named contractor)	Project Site Addresses, Borough	Source or Type of New NYCEDC Funds	Amount Under New Agreement/ Amendment	Application of Funds and M/WBE Goal
(1) An Claidheamh Soluis, Inc. d/b/a Irish Arts Center, a not-for-profit corporation – Funding Agreement	553 West 51st Street, Manhattan	City Capital Budget funds made available by the Mayor, the Manhattan Borough President and City Council	Up to $19,740,000	To fund a portion of the cost of the redevelopment of a building that will connect to and become part of the Irish Arts Center at West 51st Street, providing a venue for smaller-scaled programming, as well as offices and support space. This project has a 28% M/WBE goal.
(2) Hispanic Federation, Inc., a not-for-profit corporation – Funding Agreement	55 Exchange Place, Suite 501, Manhattan	City Capital Budget funds made available by the Manhattan Borough President and City Council	Up to $600,000	To fund a portion of the cost of the renovation of Hispanic Federation's approximately 11,000 square foot program and office space at 55 Exchange Place to expand direct services and strengthen capacity. The project has no M/WBE goals.

(3) Greater Jamaica Development Corporation, a not-for-profit corporation – Funding Agreement	97-02 150th Street, Queens	City Capital Budget funds made available by the Mayor, the Queens Borough President and City Council	Up to $6,725,000	To fund a portion of the cost of the acquistion of a site purchased by GJDC at 97-02 150th Street primarily for use by light manufacturing tenants and a portion of the cost of renovation of the building on that site that will include creating sub-divided spaces for light manufacturing tenants. The project has a 30% MWBE goal.

NYCEDC Project Codes: (1) 11653; (2) 11220; (3) 9300

Relevant Staff: (1) Gregory Sullivan, Vice President; (2) Kayla Alers, Project Manager; (3) Joshua Altshuler, Vice President

Description of Contractors

(1) An Claidheamh Soluis, Inc. d/b/a Irish Arts Center is a not-for-profit organization founded in 1972 that projects a dynamic image of Ireland for the 21st century and is dedicated to presenting and supporting work by established and emerging artists, connecting diverse audiences to outstanding cultural experiences in an environment of Irish hospitality.

(2) **Hispanic Federation, Inc.** is a not-for-profit organization founded in 1990 that provides direct services to children, youth, individuals, and families across 43 states and territories. Hispanic Federation is dedicated to advancing Latino communities and the organizations that serve them through programs in economic empowerments, education, health coverage, immigration and LGBTQIA services, food and supply access, civic resources, environmental justice, and related needs.

(3) **Greater Jamaica Development Corporation** is a not-for-profit organization formed in 1967 with a mission to expand economic opportunity and improve the quality of life for the economically and ethnically diverse residents of Jamaica and the region at large. Activities such as project design, pre-development planning, administration of a small business loan fund, administration of government programs in industrial retention and commercial revitalization, and a host of programs and undertakings are designed to improve the quality of life, general marketing and perception of downtown Jamaica.

EXHIBIT D

PUBLIC EDUCATION CAMPAIGN SERVICES FOR PROPOSED CHARTER REVISIONS
Executive Committee Meeting
September 30, 2026

Project Description:	In May 2026, Mayor Mamdani announced the appointment of the Commission on Government Efficiency ("COGE" or the "Commission"), a New York City Charter revision commission tasked with making City government work better for New Yorkers. The Commission held ten hearings across the five boroughs over the summer, released its interim report on July 3, 2026, and released its final report on July 23, 2026. The Commission is proposing the following items for the November ballot: (1) Speed Up Timeline for Using Public Space – Including Outdoor Dining, Ramps and Benches; (2) Reform the Contracting Process to Improve Procurements to Improve Procurements including for Small Business and Nonprofits; (3) Fast-Track Street Safety Infrastructure Including Bike Lanes, Acquisition of Office Space and Activation of City Land; (4) Simplify Building Permitting; and (5) Set Contributions Goals for Rainy Day Fund to Ensure Sufficient Budgetary Reserves. Middle Seat Consulting LLC (the "Consultant") will assist the Commission by providing public education campaign services, including designing and undertaking ad buys across multiple types of media, to maximize public awareness of the ballot items. The public education campaign has been launched.
Borough:	Citywide
Type of Contracts:	Consultant services
Amounts to be Ratified:	Up to $1,600,000
Type of Funds:	City Tax Levy funds and/or NYCEDC programmatic budget funds
Procurement Methods:	Public RFP
M/WBE Goal:	N/A

Agreements to be Ratified and Approved:

- A consultant contract, and possibly any amendments thereto (the "Consultant Contract"), with the Consultant, a full-service media and fundraising firm for progressive causes and candidates to provide services substantially as described herein
- Any needed Funding Source Agreements

Scope of Work: Pursuant to the Consultant Contract, the Consultant is anticipated to provide Project services, including but not limited to:

- Develop a public education campaign strategy following COGE brand identity, and retain and manage graphic designer(s), photographer(s), editors(s), and production vendor(s) as needed to implement the strategy and ensure creative direction is met
- Design compelling marketing materials for print, digital, and TV, including capturing or sourcing and editing visual and/or audio files for use in marketing materials and producing and trafficking production ready files to media outlets.
- Develop a media plan using data analytics. Negotiate and place digital media with digital media vendors, subject to prior vendor approval by COGE staff.

Resolution: To authorize the President and any empowered officer entering into the Consultant Contract and any needed Funding Source Agreements, substantially as described herein

Relevant Staff: Maryann Catalano, Chief Contracting Officer
Bibi Rashid, Vice President, Contracts
Kyle Joyce, Counsel, Legal
James Higgins, Senior Counsel, Legal
Michelle Villar, Senior Vice President, Marketing

Project Code: 11896

EXHIBIT E

MODIFICATIONS TO PREVIOUS AUTHORIZATIONS
Executive Committee Meeting
September 30, 2026

Proposed Resolution: To modify previous authorizations of the Executive Committee substantially as described herein and to authorize the President and any empowered officer to enter into any necessary agreements (including any needed Funding Source Agreements) related thereto.

The proposed modifications are being undertaken on a sole source basis to the extent any procurement is being undertaken.

Item 1

Contractor	Brooklyn Alliance, Inc. ("BA")
Project Site Address(es)	Citywide
Last Exec. Comm. Approval	9/30/2025

Current Amount and Type of Funds	**Project Work**	**Proposed Modification**
Up to $8,810,649 of City Tax Levy funds, Federal funds and NYCEDC programmatic budget funds anticipated to be reimbursed by City Tax Levy funds and an SBA Congressional Community Project grant	Funding for the provision of business support services to small businesses and restaurants within the existing NYC Small Business Resource Network program	To amend the BA contract to (1) provide up to an additional $2,625,000 (for the period from October 1, 2026 to June 30, 2028) of NYCEDC programmatic budget funds anticipated to be reimbursed by City Tax Levy funds, bringing the total authorized amount of the BA contract to up to $11,435, 649 and (2) extend the contract to June 30, 2028.

Relevant Staff: Shehila Stephens, Executive Vice President, Economic Mobility and Social Impact
Wendy Star, Senior Vice President, Economic Mobility and Social Impact
Anthony Brown, Counsel, Legal

Project Code: 9733

ITEM 2

Contractor	Buro Happold Consulting Engineers, P.C. ("Planning Consultant"). AKRF, Inc. ("Environmental Review Consultant"). Claire Weisz Architects LLP ("Community Engagement Consultant")
Project Site Address(es)	Brooklyn Marine Terminal ("BMT"), Brooklyn
Last Exec. Comm Approval	February 3, 2026

Current Amount and Type of Funds	**Project Work**	**Proposed Modification**
Up to $18,000,000 in the aggregate for the Planning Consultant, Environmental Review Consultant and Community Engagement Consultant contracts (the "Project Planning Contracts"), comprised of NYCEDC programmatic budget funds and/ or City Tax Levy funds	Services are substantially as follows: Planning Consultant services: • Conduct technical surveys and work on existing conditions • Identify port and maritime uses that are aligned with forward-looking industry trends with key industry stakeholders • Conduct a climate resilience assessment • Develop site plan designs with corresponding cost estimates and implementation strategies • Create site specific design guideline • Support the Community Engagement Consultant • Other matters to help create a master plan • Additional public engagement events and outreach (as requested by stakeholders) related to the preparation and adoption of the Vision Plan for BMT (which services have already been performed) • BMT Phase 2 planning and engagement related primarily to preparation and adoption of the General Project Plan (the "GPP")	To provide for up to an additional $4,000,000 of NYCEDC programmatic budget funds for the Project Planning Contracts, increasing the total aggregate amount for the contracts to up to $22,000,000. The additional funds will be used primarily for the Planning Consultant to provide planning, engineering, technical analysis, design guidelines development, engagement support, and regulatory agency review necessary to support the GPP for BMT. The Planning Consultant's scope of work will be modified to include substantially the below services: • continued project management and consultant coordination; • Advisory Task Force and public engagement support; • urban design studies; • GPP Design Guidelines development; • agency and utility coordination and planning; • implementation planning; • EIS and GPP technical inputs. The additional funds will also support the Environmental Review Consultant's services, which will be modified to include additional support for the following: • Drafting responses to extensive public comments on the Draft

	for the BMT, including certain planning services related to the related EIS • Other additional related services as requested by NYCEDC Environmental Review Consultant services: • Preparation of EIS materials pursuant to the appropriate City and State regulations • Preparation of the appropriate land use approvals documents • Coordination of agencies associated with the above tasks • Other additional related services as requested by NYCEDC Community Engagement Consultant services: • Develop a comprehensive stakeholder engagement plan and strategy • Identify community based organizations within the surrounding community that could help broaden outreach efforts • Coordinate and facilitate a community working group • Coordinate and lead site tours for community members, industry stakeholders and elected officials • Coordinate, plan for, and lead public engagement events, including public workshops, small group discussions, tabling at public events, and canvassing within the neighborhood • Other additional related services as requested by NYCEDC	Scope of Work resulting from an extended EIS scoping period • Drafting and coordinating agency review of EIS chapters, to account for any planning and design changes NYCEDC anticipates that it will receive City Capital Budget funds to reimburse a portion of the $22,000,000 for the Project Planning Contracts.

Relevant Staff: Jennifer Sun, Executive Vice President, Planning Division
Nate Gray, Senior Vice President, Neighborhood Strategies
Lizette Chaparro, Vice President, Neighborhood Strategies
Tali Goldman, Senior Project Manager, Neighborhood Strategies
Samuel Cohen, Vice President, Planning
Yasira Mena, Assistant Vice President, Planning
James Higgins, Senior Counsel, Legal

Project Code: 10890

Item 3

Contractor	Dutch Express Logistics, LLC (“DutchX”) in place of BIJBIJ LLC	
Project Site Address(es)	Citywide	
Last Exec. Comm. Approval	March 17, 2026	
Current Amount and Type of Funds	**Project Work**	**Proposed Modification**
Up to $261,000 of NYCEDC programmatic budget funds	A grant agreement to support the launch of a new green Logistics Training Academy to advance workforce development opportunities that are anticipated to primarily benefit the Red Hook community (the “Program”). The Program will include: (i) green logistics foundations training, (ii) technical, safety, and operations training, (iii) specialized role track training and (iv) field experience and certification and will be administered over approximately 3 months targeting up to 120 participants, with successful graduates of the Program anticipated to be hired into employment by DutchX and/or its subsidiaries which provide green delivery services.	To provide that the grant agreement will be entered into with DutchX instead of BIJBIJ LLC, a subsidiary of DutchX. The amount of the grant agreement is unchanged. It is anticipated that Program participants will be recruited primarily in the Red Hook vicinity but may work citywide.

Relevant Staff: Preston Anderson, Assistant Vice President, Economic Mobility
Makeda Yohannes, Vice President, Economic Mobility
James Higgins, Senior Counsel, Legal

Project Code: 11612

Item 4

Contractor	Southwest Brooklyn Industrial Development Corporation ("SBIDC")	
Project Site Address(es)	Sunset Park, Brooklyn	
Last Exec. Comm. Approval	June 17, 2025	
Current Amount and Type of Funds	**Project Work**	**Proposed Modification**
$1,400,000	NYCEDC recognizes that locally driven workforce development strategies are essential to creating pathways to prosperity. The goal of the Economic Mobility Network is to identify and implement a slate of priority workforce development projects that will aim to: (i) expand local resident employment at properties and projects overseen by NYCEDC, (ii) expand local resident training for NYCEDC innovation industries (Green Economy, Life Sciences and Tech and Creative), (iii) expand local internships and apprenticeships at NYCEDC properties and projects and (iv) expand local youth awareness of NYCEDC innovation industries.	Modification requested to increase the SBIDC contract by up to $370,000 for the purpose of providing funds for launching a Clean Energy Internship program to be undertaken primarily through a subcontract with Los Angeles Cleantech Incubator, a partner organization of the Sunset Park Economic Mobility Network. The program aims to fund approximately 7-10 internships with cleantech startups operating at BATWorks. Funds will be utilized primarily for (i) program startup and administartion, (ii) partner management, (iii) employer recruitment and engagement, (iv) participant recruitment, enrollment, and management, and (iv) ongoing monitoring and evaluation.

Relevant Staff: Preston Anderson, Assistant Vice President, Economic Mobility
Makeda Yohannes, Vice President, Economic Mobility
Rick Elbaum, Senior Counsel, Legal

Project Code: 11077

Item 5

Contractor	M & N Engineering, D.P.C. fka M & N Engineering, P.C. ("M&N")	
Project Site Address(es)	Homeport Pier in Staten Island, Brooklyn Bridge Park, Pier 6 in Brooklyn, East 38th Street in Manhattan	
Last Exec. Comm. Approval	6/18/24	
Current Amount and Type of Funds	**Project Work**	**Proposed Modification**
$2,060,894 of City Capital Budget funds and Federal funds	Design engineering services to support the construction of two Ollis-Class compatible flex barges and necessary appurtenances. These barges will be used as landings that can be used by Ollis-Class vessels in emergencies and in the event of a disruption to the regional transportation network.	Up to an additional $93,000 in City Capital Budget funds and FTA Federal funds for the M&N contract, bringing the total authorized amount of such contract to up to $2,153,894. The additional funds are needed principally for additional bid phase support and construction administration services based on an extended project timeline, including meeting participation, submittal and Request for Information reviews and site visits. M&N will also procure and oversee Quality Assurance/Quality Control inspections.

Relevant Staff: Jess Greenspan, Assistant Vice President, Asset Management
Greg Dixon, Vice President, Asset Management
Julia Melzer, Senior Vice President, Asset Management
Michael Barone, Senior Counsel, Legal

Project Code: 7159

Item 6

Contractor	AECOM USA, Inc. (“AECOM”)	
Project Site Address(es)	Homeport Pier and Substation, Staten Island	
Last Exec. Comm. Approval	3/18/2025	
Amount and Type of Funds	**Project Work**	**Proposed Modification**
Up to $48,030,276.28 of FEMA-428, City Capital Budget funds, and NYCEDC programmatic budget funds (plus funds authorized for any other Homeport Pier and Substation Project contract that are not needed for that contract).	CM and related services (including pre-construction, construction and post-construction services) for rehabilitating and improving the resiliency of the Homeport Pier and Substation in Staten Island and for other improvements thereat.	To amend the AECOM contract to provide up to an additional $528,620.68 of FEMA-428 funds, $3,804,987.36 of City Capital Budget funds, and $192,753.46 of NYCEDC programmatic budget funds, bringing the total authorized amount of the contract to up to $52,556,637.78 (plus funds authorized for any other Homeport Pier and Substation Project contract that are not needed for that contract). The additional funds shall be used for additional CM and related services and costs for the project, including additional pier underdeck repairs, expanded plumbing services to the pier required by the New York City Fire Department and the City’s Department of Environmental Protection, WiFi service for pier operations, and repair of damaged high mast light pole.

Relevant Staff: Len Greco, Senior Vice President, Capital Program
Joseph Pikiewicz, Vice President, Capital Program
Ryan Palkowski, Project Director, Capital Program
Weatherly Schwab, Senior Counsel, Legal

Project Code: 6252

Item 7

Contractor	Pursuit Transformation Company Inc. (“Pursuit”)
Project Site Address(es)	New Site: 28-07 Jackson Avenue, Long Island City, New York (Former Site: One Court Square, 33rd Floor, Long Island City, New York)
Last Exec. Comm. Approval	November 13, 2025

Current Amount and Type of Funds	**Project Work**	**Proposed Modification**
Up to $2,230,000 of funds received as a donation from the Steven & Alexandra Cohen Foundation, Inc. (the “Foundation”). The funds are being disbursed to Pursuit through a grant agreement (the “Grant Agreement”).	Funds provided under the Grant Agreement were anticipated to be used as follows: Up to $750,000 for capital improvement work related to Pursuit’s build-to-suit renovation of space for an emerging technology hub known as the Pursuit Emerging Tech Hub (the “Hub”), such as shell preparation and white box delivery hard costs (including framing, carpentry, millwork, and MEP (mechanical, electrical, and plumbing) rough-ins). The total anticipated costs for capital improvement work related to construction and fit-out of the Hub were approximately $13,000,000; Up to $1,250,000 to support future lease payments, which were to be structured as a standby letter of credit for the Hub’s landlord, with the ownership of the then remaining balance of such funds transferring to Pursuit after five years, subject to Pursuit successfully meeting certain programmatic requirements and deliverables set forth in the Grant Agreement; and Up to $230,000 for programmatic support for the Hub, including the Hub’s entrepreneurial support services and fundraising for Hub programming, during the construction phase of the project.	To (i) change the Project Site address to 28-07 Jackson Avenue, also known as Three Jackson Avenue, 14th and 15th floors, Long Island City, New York; (ii) modify the name of the Hub/Project to the “AI Jobs Institute”; (iii) remove the M/WBE Participation Goal, since all funds provided under the Grant Agreement are anticipated to be used directly by Pursuit, a workforce development nonprofit, for Hub operations and programming; and (iv) modify the anticipated use of funds provided under the Grant Agreement as follows: Up to $2,230,000 for (a) expenses of the Hub prior to the official public opening of the Hub, including, without limitation, for Hub entrepreneurial support services and fundraising for Hub programming, and (b) expenses for Hub rent, operations and programming across multiple years.

Relevant Staff: Jamie Horton, Executive Vice President, President’s Office
Daria Siegel, Senior Vice President, Innovation Industries
Brian Shoicket, Vice President, Innovation Industries
William Young, Assistant Vice President, Innovation Industries
Izzy Cohn, Assistant General Counsel, Legal

Project Code: 11112

Item 8

Contractor	Venable LLP	
Project Site Address(es)	Teleport Industrial Park, Staten Island, New York	
Last Exec. Comm. Approval	April 28, 2026	
Current Amount and Type of Funds	**Project Work**	**Proposed Modification**
Up to $500,000 of NYCEDC programmatic budget funds	Provision of legal services to NYCEDC pursuant to a legal retainer agreement in connection with an assignment by the Port Authority of its master lease with the City for the Teleport Industrial Park (the "Industrial Park") to NYCEDC in order for NYCEDC to take over the operation of the Industrial Park, through a series of transactions, including services with regard to the drafting, negotiation, execution and closing of the lease assignment for the Industrial Park, as well as ancillary documents, and possible legal services with regard to related matters as they may arise.	To provide for up to an additional $300,000 in NYCEDC programmatic budget funds for the legal retainer agreement (bringing the total authorized contract amount to up to $800,000)

Relevant Staff: Judy Fensterman, Assistant General Counsel, Legal
Karen Lapidus, Senior Counsel, Legal

Project Code: 10710

EXHIBIT F

SPECIAL INSPECTION RETAINERS
Executive Committee Meeting
September 30, 2026

Project Description:	Provision of on-call special Inspections and related services for various NYCEDC projects.
Borough:	Citywide
Types of Contract:	Retainer consultant contracts and any needed Funding Source Agreements
Amount to be Approved:	Up to $9,000,000 in the aggregate for three consultant contracts
Type of Funds:	NYCEDC programmatic budget funds, City Capital Budget funds, City Tax Levy funds, IDA funds, Federal funds and any other types of funds available for the proposed work. The source of funds will vary depending on the particular task or project.
Procurement Method:	Publicly advertised RFP
M/WBE Goal:	N/A

Agreements to be Approved: A separate contract with each of the following consultants, including any necessary amendments thereto (together, the "Special Inspection Contracts"), for project services substantially as described herein.

- SOCOTEC Engineering, Inc.
- Bureau Veritas North America, Inc
- Crosscheck Inspection Services LLC

Scope of Work: On-call special inspection and related services for construction, renovation, and rehabilitation projects throughout New York City on an as-needed basis in accordance with the NYC Building Code and applicable New York City Department of Buildings requirements to verify code compliance. Each consultant shall perform special inspection services for specific projects as specified in and in accordance with individual project assignments under the contracts, as directed by NYCEDC.

Proposed Resolution: To authorize the President and any empowered officer to enter into the Special Inspection Contracts and any needed amendments thereto, and any needed Funding Source Agreements, substantially as described herein

Relevant Staff: Ramon Ponce, Senior Project Manager, Asset Management
Jacques St Cloud, Vice President, Asset Management
Anthony Brown, Counsel, Legal

Project Code: 11798

EXHIBIT G

LEGAL RETAINER: LAND USE AND ZONING MATTERS
FOR SPARC PROJECT
Executive Committee Meeting
September 30, 2026

Project Description:	Provision of legal services by Goldman Harris II LLC ("Goldman"), pursuant to a legal retainer agreement entered into by NYCEDC and Goldman (the "Retainer Agreement"), in connection with the Science Park & Research Campus (SPARC) Kips Bay Project, which involves the southern, approximately 4.75 acre portion of Manhattan Tax Block 962, Lot 100, located at 425 East 25th Street. Goldman will provide land use and zoning advice to NYCEDC in connection with certain proposed tax lot subdivisions and zoning lot subdivisions contemplated for redevelopment of the SPARC campus, following ULURP approvals (the "Project").
Type of Contract:	Legal retainer agreement
Amount to be Approved:	Up to $450,000
Type of Funds:	City Capital Budget funds
Procurement Method:	Publicly advertised RFP. NYCEDC received proposals from six law firms and interviewed two. It selected Goldman after taking into account (a) its extensive experience with the specialized practice area of land use and zoning, expertise with the Zoning Resolution of the City of New York and familiarity with tax lot and zoning lot subdivision filings with the City's Department of Finance and Department of Buildings; (b) ability to meet the expedited timeline for the Project; and (c) its rates. The other leading candidate for the retainer, Fox Rothschild LLP, proposed rates that were above what were acceptable to NYCEDC and the City.
Agreement to be Approved:	The Retainer Agreement with Goldman for Project services substantially as described herein

Scope of Work: Goldman will (a) review land use and discretionary approvals, legal and architectural/planning documents for the SPARC Kips Bay Project, including drawings submitted in connection with ULURP approval, related special permits and restrictive declarations, as applicable; (b) prepare legal and related documents and assist NYCEDC

in connection with applications for tax lot apportionment(s) to be sought to facilitate the Project, including analyzing zoning compliance; and (c) review and prepare related documents for filings with City agencies in connection with zoning lot subdivisions, including addressing any issue of non-compliance. Goldman also will review, advise, and prepare documents for proposed filings necessary for re-mapping of the East 25th Street pedestrian bridge and associated stairs, ramps and landings, as needed.

In providing services to facilitate the Project, the following hourly rates shall apply: $745 for named partners (Howard Goldman and Caroline Harris), $690 for other partners and $515 to $600 for planning and development specialists. Goldman may also be reimbursed for certain expenses. Pursuant to its role under NYCEDC's annual contracts with the City, the City's Law Department has approved the above rates and retention of Goldman for this work.

Proposed Resolution: To authorize the President and any empowered officer to enter into the Retainer Agreement, substantially as described herein

Relevant Staff: Judy Fensterman, Assistant General Counsel, Legal
Amy Jin, Assistant Vice President, Land Use
Aileen Gorsuch, Senior Vice President, Land Use
Anne Cochran, Project Director, Capital Program
James Bennett, Vice President, Capital Program
Jennifer Cass, Senior Vice President, Capital Program

NYCEDC Project Code: 10086

EXHIBIT H

AUDIT SERVICES: COMPLIANCE WITH REVENUE SHARING, PARTICIPATION, AND OTHER PAYMENT PROVISIONS
Executive Committee Meeting
September 30, 2026

Project Description:	Retaining consultants to provide audit services primarily related to the review of compliance with revenue sharing, participation, and other payment provisions and similar provisions under select leases, contracts of sale, management agreements, operating agreements, and similar and related agreements that NYCEDC administers or with which NYCEDC is otherwise involved.
Contractors (collectively, the "Consultants"):	[TBD]
Agreements to be Approved:	A contract, and possibly amendments thereto, with each of the Consultants for Project services, substantially as described herein (collectively, the "Contracts").
Borough:	Citywide
Type of Contract:	Retainer consultant contracts
Amount to be Approved:	Up to $2,100,000 in the aggregate to be allocated among the Contracts
Type of Funds:	NYCEDC programmatic budget funds
Procurement Method:	Publicly advertised RFP
Last Exec. Comm. Approval:	August 13, 2019

M/WBE Goal: 15%

Scope: NYCEDC proposes to engage the Consultants to review the revenue sharing, participation and other payment provisions and similar provisions contained in specific leases, contracts of sale, management agreements, operating agreements, and similar and related agreements, and to perform audit-type and review services primarily to determine whether these revenue sharing, participation, and other provisions are being complied with. Additionally, the Consultants may be asked to examine and prepare abstracts of long-term leases and/or space leases and/or other operating agreements and similar and related agreements where the City or NYCEDC serves as the landlord

or administrator of these documents. The objective of such abstracts is to summarize all major payment terms and prepare payment schedules to assist NYCEDC in assuring compliance. The goal of this work is to ensure that NYCEDC and/or the City receives all monies owed.

Additionally, at NYCEDC's direction, the Consultants shall provide evaluations of, recommendations for the structuring of, and language for, proposed provisions in agreements related to participation, revenue sharing, and other payments.

It is anticipated that NYCEDC will engage the Consultants on a retainer basis to perform the Project services on an on-call and as needed basis through the term of the Contracts, which are each expected to be for approximately five years with two renewal options (at NYCEDC's discretion) of one year each. Each project assignment will be more specifically described in a corresponding task order. Retaining multiple Consultants will allow NYCEDC to better regulate capacity and scheduling of audits and avoid potential conflicts of interest.

Proposed Resolution: To authorize the President and any empowered officer to enter into the Contracts substantially as described herei.

Relevant Staff: Steve Lazarus, Senior Vice President, Business Operations
Lindsay Dwyer, Assistant Vice President, Business Operations
Caroline Acosta, Senior Analyst, Business Operations
William Zheng, Assistant Vice President, Asset Management-Commercial Industrial
Nicholas Cipponeri, Vice President, Asset Management-Commercial Industrial
Weatherly Schwab, Senior Counsel, Legal

Project Code: 2926

STATEN ISLAND TELEPORT INDUSTRIAL PARK CAMPUS ("TELEPORT CAMPUS"): ARCHITECTURAL SERVICES
Executive Committee Meeting
November 10, 2026

Project Description:	Preparation, in coordination with NYCEDC, of comprehensive documentation necessary for securing Permits to Occupy ("PTO"s) from the Port Authority's Quality Assurance Division ("QAD") for use of the Teleport Campus by NYCEDC and site tenants and advancing remaining filings necessary to obtain Temporary Certificates of Occupancy ("TCOs") from the New York City Department of Buildings ("DOB") for the Teleport Campus. Subject to future NYCEDC Board approval, NYCEDC anticipates assuming site control of the Teleport Campus from the Port Authority in the next few months and wishes as much of the Project services as possible to be undertaken prior to such assumption.
Borough:	Staten Island
Types of Contracts:	Consultant contract and any needed Funding Source Agreement(s)
Amount to be Approved:	Up to $900,000
Type of Funds:	Services will be paid for by (a) NYCEDC programmatic budget funds, anticipated to be reimbursed by the Port Authority, or (b) funds provided by the Port Authority
Procurement Method:	Sole source. Margulies Hoelzli Architecture, PLLC ("MHA") was sole-sourced to be the architect for the Project work on the basis of being the current architect of record for the Teleport campus, under the Port Authority, having prior and recent experience with the Teleport Campus in addition to familiarity with the various existing tenants and relevant stakeholders for the space.
M/WBE Goal:	30%

Agreement to be Approved: A consultant contract (the "Consultant Contract") with MHA for Project services, and any needed amendments thereto, and any needed Funding Source Agreement(s)

Scope of Work: MHA will provide technical documentation and professional services to facilitate the issuance of PTOs by QAD followed by DOB TCOs.

The scope of work will include preparing as-built drawings, identifying and documenting outstanding code compliance deficiencies, developing cost estimates for required corrective work and related design work related to such corrective work, and preparing other materials necessary to support the applicable approval processes to obtain PTOs and TCOs for the Teleport Campus. The QAD PTO process must be completed before initiating the DOB TCO process, and MHA will be responsible for work with regard to all associated process steps through to completion.

Moreover, MHA's scope of work will also include technical and administratives support for an application to the NYC Board of Standards and Appeals seeking relief pursuant to General City Law §36. The application will seek relief from mapped-street access requirements to facilitate the continued occupancy and operation of existing buildings that do not satisfy mapped street access requirements and support the issuance of TCOs and other required regulatory approvals.

Proposed Resolution: To authorize the President and any empowered officer to enter into the Consultant Contract and any needed amendments thereto, and any needed related agreements and any needed Funding Source Agreement(s), substantially as described herein

Relevant Staff: Ethan Rhee, Senior Associate, Development
Noman Khan, Assistant Vice President, Design and Construction
William Zheng, Assistant Vice President, Commercial and Industrial
Eric Gardiner, Vice President, Commercial and Industrial
Alyana Roxas, Vice President, Commercial and Industrial
Karen Lapidus, Senior Counsel, Legal

Project Code: 11959

BRIDGE TO BLUE HIGHWAYS PROGRAM
Executive Committee Meeting
November 10, 2026

Project Description:	NYCEDC proposes to provide funds for Kingsborough Community College ("KCC") to use for its proposed Bridge to Blue Highways program (the "Program"), which intends to strengthen New York City's maritime workforce by expanding opportunities for current maritime workers and other non-degree seeking maritime students, KCC Maritime Technology students, and Program graduates, to upskill and attain industry-recognized credentials required for career advancement. KCC will modernize its programs and A.A.S. in Maritime Technology to align more closely with current U.S. Coast Guard competencies and licensing requirements, including increasing required sea time from 225 to 360 days, incorporating additional lab-based instruction, expanding instruction in advanced navigation and safety systems, and developing new curriculum for the Master 100-Ton and QMED Oiler credentials. The Program will also provide scholarships and financial support to help approximately 36 participants offset the costs of required training, examinations, medical clearances, and federal maritime credentials. KCC will undertake targeted recruitment efforts to extend these scholarship and upskilling opportunities to New Yorkers who have a lower income and/or residents of economically disadvantaged communities and/or residents of communities that have historically faced barriers to maritime career entry and advancement, including through outreach to existing maritime workforce and training pipelines.
Borough:	Brooklyn
Types of Contracts:	Grant agreement and Funding Source Agreement
Amount to be Approved:	Up to $165,000
Type of Funds:	IDA (subject to obtaining approval from the IDA Board of Directors)
Procurement Method:	Sole source grant award

Agreements to be Approved: A grant agreement (the "Grant Agreement") with City University of New York-Community Colleges dba CUNY on behalf of Kingsborough Community College, pursuant to which NYCEDC will distribute a grant of up to $165,000 to support the Program, and any needed Funding Source Agreements

Scope of Work: Funds provided under the Grant Agreement are expected to be used by KCC to provide primarily the following services:

- Curriculum development and modernization to align with current U.S. Coast Guard competencies by:
  - Increasing sea days from 225 to 360 sea days
  - Incorporating lab-based instruction to support increased sea-time requirements
  - Including new Master 100-Ton & QMED Oiler credentials
  - Expanding instruction in advanced navigation and safety systems
- Provision of scholarships and financial supports to improve access and attainment in maritime careers to New Yorkers who have a lower income and/or residents of economically disadvantaged communities and/or residents of communities that have historically faced barriers to maritime career entry and advancement.

Proposed Resolution: To authorize the President or any empowered officer to enter into the Grant Agreement, and any needed Funding Source Agreements, substantially as described herein

Relevant Staff: Preston Anderson, Assistant Vice President, Economic Mobility
Makeda Yohannes, Vice President, Economic Mobility
Kelly Russotti, Senior Counsel, Legal

Project Code: 11838

MODIFICATIONS TO PREVIOUS AUTHORIZATIONS
Executive Committee Meeting
November 10, 2026

Proposed Resolution: To modify previous authorizations of the Executive Committee and/or Board of Directors substantially as described herein and to authorize the President and any empowered officer to enter into any necessary agreements (including any needed Funding Source Agreements) related thereto.

Execept as otherwise indicated below, the proposed modifications are being undertaken on a sole source basis to the extent any procurement is being undertaken.

Item 1

Contractor	HNY Ferry II LLC
Project Site Address(es)	Citywide
Last Board or Executive Committee Approval	11/13/2025 (Board)

Current Amount and Type of Funds	**Project Work**	**Proposed Modification**
Up to $448,909,000 in NYCEDC programmatic budget funds, City Capital Budget funds, City Tax Levy funds and/or State and/or Federal funds	Five-year agreement (with 2 possible three-year renewal options) to operate NYC Ferry, including transit operations services, vessel and homeport maintenance services, farebox and ticketing services, marketing and community engagement services, reporting, and the management and oversight of special projects.	To provide up to an additional $6,800,000 in authorized funding (NYCEDC programmatic budget funds and possibly other types of funds, if available) to fund the increased cost resulting from the fleetwide implementation of petroleum-free renewable diesel for NYC Ferry beginning in November 2026. Renewable diesel use is projected to cost an additional $3.35 million annually, while delivering up to a 60% reduction in lifecycle carbon emissions.

Relevant Staff: James Wong, Executive Vice President, Ferry Department
Matthew Petric, Senior Vice President, Ferry Department
Niko Martecchini, Vice President, Ferry Department
Austin Tooker, Senior Associate, Ferry Department
Anthony Brown, Counsel, Legal Department

Project Code: 6154

Item 2

Contractor	Brooklyn Community Foundation d/b/a Brooklyn Org (“Brooklyn Org”)	
Project Site Address(es)	Sunset Park, Brooklyn	
Last Exec. Comm. Approval	April 28, 2026	
Current Amount and Type of Funds	**Project Work**	**Proposed Modification**
Uo to $70,000 annually to be paid to Brooklyn Org from funds in the Sunset Park Special Purpose Project Fund (“SPPF”) for services related to administering the SPPF.	The SPPF originating from a 2015 Points of Agreement with then-Councilmember Menchaca is financed through a 5% set aside of rents derived from subleases at the South Brooklyn Marine Terminal in Sunset Park, excluding PILOTS and operating and certain other expenses. The SPPF aims to support projects identified by community members such as public realm improvements, environmental stewardship programs, workforce development initiatives, or other economic development priorities in the Sunset Park neighborhood determined through a process of participatory engagement of the community.	Modification to increase amount paid under the contract with Brooklyn Org by up to $21,000 annually to provide funds principally for the purpose of providing extensive translation services for community engagement, including (i) written translation of applications, grant materials, and all advisory council materials, (ii) live translation for all advisory council meetings, and (iii) administrative costs associated with the provision of those services.

Relevant Staff: Preston Anderson, Assistant Vice President, Economic Mobility
Makeda Yohannes, Vice President, Economic Mobility
Rick Elbaum, Senior Counsel, Legal

Project Code: 11260

Item 3

Contractors	Gilbane; Marvel Architects, Landscape Architects, Urban Designers, PLLC (“Marvel Architects”)
Project Site Address(es)	Orchard Beach Pavilion, The Bronx
Last Exec. Comm. Approval	March 17, 2026

Current Amount and Type of Funds	**Project Work**	**Proposed Modification**
Marvel Architects Up to $8,513,913; City Capital Budget funds, State grants, City Tax Levy funds and possibly NYCEDC programmatic budget funds Gilbane Up to $104,551,595; City Capital Budget funds and State grants	Marvel: architectural and engineering services, a feasibility study and related services; and Gilbane: CM and related services, including pre-construction, construction and post-construction services; related to the reconstruction of the landmarked Orchard Beach Pavilion in The Bronx (the “Pavillion”) and the addition of a new ADA compliant beach passageway to reopen the Pavilion for public access (the “Pavilion Project”)	To amend the Marvel contract to add up to an additional $272,000 in City Capital Budget funds (bringing the total authorized amount of the Marvel contract to up to $8,785,913), which may be used for architectural and engineering and related services related to the Pavilion Project. To amend the Gilbane contract to provide up to an additional $4,796,216 in City Capital Budget funds, which may be used for construction trade costs and CM and soft costs for the Pavilion Project (bringing the total authorized amount of the Gilbane contract to up to $109,347,811).

Relevant Staff:
Nicholas Wilson, Senior Project Manager, Capital Program
Danae Alessi Hart, Vice President, Capital Program
Nikita Gomez, Vice President, Capital Program
Alexander Rosenquist, Project Manager, Capital Program
Zack Aders, Senior Vice President, Capital Program
Michael Barone, Senior Counsel, Legal

Project Code: 7139

Item 4

Contractors	Marine Infrastructure Engineering Solutions D.P.C. (“Marine Solutions”) (in place of Aqua Survey, Inc.) and T2D2, Inc	
Project Site Address(es)	Portions of the City’s’ waterfront, approximately as shown in the below site map	
Last Exec. Comm. Approval	June 16, 2026	
Current Amount and Type of Funds	**Project Work**	**Proposed Modification**
Up to $1,346,518 in City Tax Levy funds, NYCEDC programmatic budget funds, and possibly any other available funding sources, in the aggregate for contracts with two contractors for Project services	In connection with the Tech Innovation for Waterfront Mapping project, implemening tech pilots of approximately one year to survey portions of the City’s waterfront to enable a more extensive efficient waterfront inspection in the future The services will principally consist of: • Providing graded imagery of indicated East River waterfront above-water sites indicated in the attached site map • Providing graded imagery of 3 below-water sites which have different infrastructure types (sites indicated in the attached site map) • Providing a predictive algorithm to grade captured imagery on a platform • Delivering a comprehensive report summarizing the details of the work performed Certain services will be provided through the use of robotics, drones or sensors mounted on vessels. The Executive Committee approved that the services would be undertaken under a contract between NYCEDC and Aqua Survey, Inc. and a contract between NYCEDC and T2D2, Inc	NYCEDC to contract with Marine Solutions (instead of Aqua Survey, Inc.) as one of the two vendors for this project. Contract negotiations failed with Aqua Survey, Inc, and it withdrew its proposal. Marine Solutions was another respondent to the RFP for this project and was chosen pursuant to the RFP.

Relevant Staff: Sam Jung, Senior Vice President, Innovation Industries
Meera Kumar, Urban Innovation Fellow, Innovation Industries
Gregory Dixon, Vice President, Asset Management Design and Construction
Brett Davis, Project Manager, Asset Management Design and Construction
Weatherly Schwab, Senior Counsel, Legal

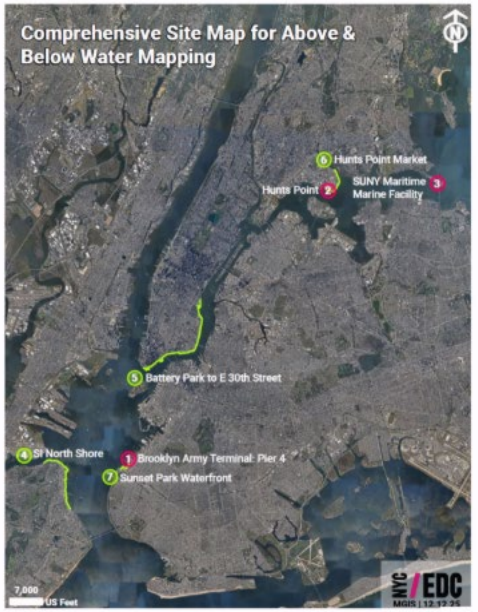
Project Code: 11367

Below-Water Mapping Sites

1. BAT Pier 4
2. Hunts Point
3. SUNY Maritime Marine Facility

Above-Water Mapping Sites (up to 15 linear miles)

4. Staten Island North Shore (~3mi)
5. Battery Park to E 30th St (~5 mi)
6. Sunset Park Waterfront
7. Hunts Point Market



FUNDING AGREEMENTS
Executive Committee Meeting
November 10, 2026

Proposed Resolution: To authorize the President and any empowered officer to enter into funding agreements that have been procured on a sole source basis, substantially as described herein, and any needed Funding Source Agreements.

Contractor Name and Description, and Agreement/Amendment (the agreement may be with the named contractor or an affiliate of the named contractor)	Project Site Addresses, Borough	Source or Type of New NYCEDC Funds	Amount Under New Agreement/ Amendment	Application of Funds and M/WBE Goal
(1) CHHAYA Community Development Corporation, a not-profit corporation – Funding Agreement	31-27 75th Street, Queens	City Capital Budget funds made available by the Queens Borough President and City Council	Up to $2,613,000	To fund a portion of the cost of the acquisition of an approximately 5,534-square-foot building that will function as a CHHAYA community center. This project has no M/WBE goals.
(2) Meals on Wheels of Staten Island, Inc. ("Meals on Wheels"), a not-for-profit corporation – Funding Agreement	2645 Forest Avenue, Staten Island	City Capital Budget funds made available by the Staten Island Borough President and City Council	Up to $6,300,000	To fund a portion of the cost of the acquisition of an approximately 25,400-square-foot building and parking/vehicle area of approximately 27,000 square feet, as well as a portion of renovation costs of the facility, which will be used for Meals on Wheels operations. Meals on Wheels will receive up to $4,200,000 for the acquisition and up to $2,100,000 for the renovation. This project has no M/WBE goals.

NYCEDC Project Codes: (1) 11127; (2) 6105
Relevant Staff: (1) Dante Panora; Project Manager (2) Sal Khalid, Vice President

Description of Contractors

(1) CHHAYA Community Development Corporation is a not-for-profit corporation that provides housing counseling services to various communities across Queens. Its mission is to strengthen community power, housing stability, and economic well-being by providing multilingual services in housing and economic justice, immigration support, civic engagement, financial counseling, homeownership and foreclosure prevention, small-business assistance, and tenant advocacy.

(2) Meals on Wheels of Staten Island, Inc. is a community-based not-for-profit corporation that provides home delivered meals on Staten Island to serve eligible older adults in need of home delivered meal services. These meals consider health and medically related dietary requirements.

WFMMS DATABASE UPGRADES SERVICES
Executive Committee Meeting
November 10, 2026

Project Description:	Upgrade NYCEDC's Waterfront Facilities Maintenance Management System ("WFMMS"), a comprehensive database for the inspection and maintenance of City waterfront assets
Type of Contract:	Consultant contract
Amount to be Approved:	Up to $749,500
Types of Funds:	(1) City Capital Budget funds, and (2) NYCEDC programmatic budget funds and/or City Tax Levy funds
Procurement Method:	RFP
M/WBE Goal:	N/A

Agreement to be Approved: Consultant contract (the "Agreement") with VHB Engineering, Surveying, Landscape Architecture and Geology, P.C. ("VHB"), pursuant to which VHB will provide services substantially as described herein.

Scope of Work: With regard to the WFMMS, VHB will envision, plan and execute changes/upgrades to the platform and enhance its functionality. In connection therewith, it will execute a multi-phase scope of work, in sequence, as follows:

- Discovery Phase
- Planning Phase
- Design Phase
- Development Phase
- Testing Phase
- Documentation
- Deployment Phase
- Post-Launch and Warranty Phase
- Closure Phase

Proposed Resolution: To authorize the President and any empowered officer to enter into the Agreement substantially as described herein

Relevant Staff: Brett Davis, Project Manager, Asset Management
Gregory Dixon, Vice President, Asset Management
Reza Tehranifar, Assistant Vice President, MIS
Judy Tam, Vice President, MIS
Izzy Cohn, Assistant General Counsel, Legal

Project Code: 10793